

# Assessing the impact of mechanisms to promote university-industry research cooperation and knowledge transfer

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# Introduction

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## ■ Where do we stand in understanding ISR and related policies?

- What do science studies tell us about the impacts of science – industry interactions?
- What do evaluation studies tell us about the impacts of programmes?
- Where does this take us?

## ■ Sources of evidence

- Science and Innovation studies (see e.g. Perkman et al 2013 for a synthesis)
  - Evaluations (see Cunningham/Gök 2012 and European Knowledge Transfer Study 2012 for summaries)
- ..... ■ ..plus some of our own work (SHOK, K-plus, ....)

# What do we know about the characteristics of university-industry collaboration from science and innovation studies (1)?

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Comparison between academic engagement and commercialisation.

Variable	Engagement	Commercialisation
<b>Impact</b>		
Scientific productivity	o	+
Commercial productivity	o	n/a
Shift towards applied research	o	o
Increased secrecy	o	+
Collaborative behaviour	+	+
Teaching	o	o

Notes: The table reports the effects of independent variables (vertical) on outcome variables (individual-level academic engagement and commercialisation). Commercialisation includes academic entrepreneurship and IP-based technology transfer. Key: (+) Positive effect in at least some studies. (-) Negative effect in at least some studies. (o) ambiguous effect/not enough empirical evidence. (n/a) not applicable.

From: Perkman et al. (2013), 426

# What do we know about the characteristics of university-industry collaboration (2)?

- ***Cooperation activities*** (‘academic engagement’) **are a multiple of commercialisation activities** (both in frequency and relevance in terms of income)
- They ***differ in motivation***: academic engagement is (from the side of university researcher) driven by research considerations (i.e. learning and access to additional resources) while commercialisation is predominantly driven by monetary incentives
- There is (by and large) a ***positive correlation between (individual) researchers scientific productivity and academic engagement and commercialisation***

# What do we know about the characteristics of university-industry collaboration (3)?

- Researchers that are ***successful in raising government grants*** are ***also*** the ones ***successful in raising funds from industry***.
- While this is true on the level of individual researcher, the ***overall effect of organisation*** level academic quality seems to be negative for cooperation activities, but positive for commercialisation activities !
- ***Impact on research agendas***: apparently little effect except for industry funded research being somewhat more applied and more collaborative, both with public and private partners. Overall impression: must not be to the detriment of basic research

# What do we know about the characteristics of university-industry collaboration (4)?

- ***Impact on teaching*** is not clear and has not been subject of the academic literature
- ***Impact on openness***: some evidence for increased secrecy for those more engaged in commercialisation activities, not so for collaboration in the wider sense
- While scientific collaboration is increasingly international on a wide scale, ***collaboration with industry tends to be more local***

# What do we know from Evaluations? – Programmes for collaborative research (1)

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Input Additionality	Output Additionality	Behavioural Additionality
<p><b>Generally positive</b>, with some caveats:</p> <ul style="list-style-type: none"> <li>• not everywhere,</li> <li>• not always for all firms,</li> <li>• to establish causality is often a problem</li> </ul>	<p>Generally: <b>evidence of increased collaboration</b></p> <ul style="list-style-type: none"> <li>• Positive correlation between collaboration with industry (esp. international collaboration), sometimes inverted U-shape is found</li> <li>• Mixed evidence on direct economic benefits (LINK &lt;-&gt; FPs): some find substantial effects, others don't</li> </ul>	<p>In general, not only number of collaborations is increased, but also</p> <ul style="list-style-type: none"> <li>• Number and types of partners</li> <li>• Duration of Project</li> <li>• Interdisciplinarity</li> </ul> <p>But:</p> <ul style="list-style-type: none"> <li>• quite often not taking more risk,</li> <li>• Not being more 'strategic' to the firm' and hence</li> <li>• Not resulting in 'technological breakthroughs'</li> </ul>
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# What do we know from Evaluations? – Effects of Programme Design and Governance (2)

- ***Clear intervention logic*** (leading to clear programme goals) is likely to increase the effects of a programme
- ***Characteristics of partners*** was crucial for success
  - Prior experience of collaboration (+)
  - Number of partners (inverted-U for most of the effects)
  - Geographical proximity (+)
  - Vertical (+) instead of horizontal (-/~) collaboration
  - Trust among partners
  - Stability in personell
- ***‘Good’ Programme management*** (Application procedures, ex-ante/monitoring, ...not too much bureaucracy !) (+)

# What do we know from Evaluations? – the example of the Austrian competence center programme (3)

## ■ ***Input additionality:***

- Competence Centres ***did not substitute other channels of industry-science collaborations!*** (direct contracts, establishment of bilateral labs [CDG] ...)
- But didn't raise the R&D expenditures of participants...

## ■ ***Output additionality:***

- Comparatively lower scientific output (not comprehensively documented?)
- Low number of patents and direct commerzialisierung by the centres (lack of interest from both sides)

# What do we know from Evaluations? (4)

## ■ ***Behavioural additionality:***

- Number of cooperationen increased significantly
- Partners mainly from large enterprises (already experienced in collaboration), relatively small number of ,new entrants'
- More long-term research, but not much ,behavioural additionality' with respect to other warranted project characteristics (e.g. more risky research aimed at creating breakthrough technologies)
- Discernable effects on research agendas at the technologically oriented Universities, but not for the rest
- Increased internal collaboration between faculties and disciplines

## What do we know from Evaluations? – Knowledge and Technology Transfer Activities (5)

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- Universities / PROs that have an explicit policy are more successful in various dimensions of KTT
- Monetary incentives are (much) more effective than non-monetary ones (e.g. inventors share in revenues or salary increase)
- Drafting your patents yourself is good for you – TTOs doing this internally have higher rates to patent and higher incomes from licenses

# Some implications for Policy and IA

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- We are far from a comprehensive (let alone ‚systemic‘) IA – and maybe we‘ll never get there ..yet we have a body of findings on which policy makers must act
- Policies and Programme design have to face potential trade-offs between instruments, which should be part of ex-ante deliberations and establishment of sound intervention logic
- ...and have to be experimental and flexible enough to learn, change and adapt (...and not wait till ex-post IA)
- Ceterum censeo: we need a much better data basis!

Thank you for your attention...  
and of course all caveats you heard  
of apply !

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